

RETURN  
OF THE  
NEW ENGLAND TELEPHONE & TELEGRAPH COMPANY

FOR THE YEAR ENDING JUNE 30, 1915.

IDENTITY OF RESPONDENT.

1. Exact name of telephone company making this report. New England Telephone and Telegraph Company.

2. Date of organization. October 19, 1883.

3. Under laws of what Government, State or Territory organized? New York, October 19, 1883. An Act to provide for the incorporation and regulation of telegraph companies, passed April 12, 1848, and the acts additional to or amendatory of this Act.

4. If a consolidated or a merging company, name all constituent and all merged companies. Give specific reference to charters or general laws governing organization of each, and all amendments of same.

The New England Telephone and Telegraph Company was formed through a consolidation of the following companies:

(a) Bay State Telephone Company, organized August 29, 1882, under chapter 106 of the Public Statutes of the State of Massachusetts. Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

(b) Boston & Northern Telephone Company, organized May 28, 1880, under chapter 224, Acts of 1870, of the Laws of Massachusetts. Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

(c) Cheshire Telephone Company, organized September 6, 1881, under chapter 152 of the General Laws of the State of New Hampshire. Telephone plant and property purchased January 12, 1884, as of January 1, 1884.

(d) Granite State Telephone Company, organized September 23, 1881, under chapter 152 of the General Laws of the State of New Hampshire. Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

(e) National Bell Telephone Company of Maine, organized March 9, 1880, by Special Act of the State of Maine Legislature. Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

(f) Pioneer Telephone Company, organized May 22, 1879, under chapter 224, Acts of 1870, of the Laws of Massachusetts. Telephone plant and property purchased January 12, 1884, as of December 1, 1883.

(g) Suburban Telephone Company, organized March 3, 1882, under chapter 106 of the Public Statutes of the State of Massachusetts. Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

(h) Telephone Despatch Company. (Not a corporation.) Telephone plant and property purchased October 20, 1883, as of October 1, 1883.

With respect to the following companies, the property of which has been purchased by the respondent, the respondent originally owned their entire outstanding capital stocks. They are "Inactive" since they neither own or operate property nor maintain an organization for financial purposes: Cumberland Telephone Company, incorporated under laws of State of Maine; Knox Telephone & Telegraph

Company, incorporated under laws of State of Maine; Waldo Telephone Company, incorporated under laws of State of Maine.

The property of the following companies has been merged with the property of the respondent and their corporate existences have been terminated.

NAME OF COMPANY.	Incorporated under Laws of —	Date purchased.
Ashby Telephone Co., . . . . .	Not a corporation, . . . . .	Mar. 31, 1906
Bernardston & Gill Telephone Co., . . . . .	Not a corporation, . . . . .	Nov. 1, 1913
Bethlehem Telephone Co., . . . . .	New Hampshire, . . . . .	Mar. 11, 1896
Brookline, Townsend & Hollis Telephone Co., . . . . .	Not a corporation, . . . . .	Jan. 3, 1893
Bryants Pond & Andover Telegraph Co., . . . . .	Maine, . . . . .	Apr. 4, 1898
Bucksport & East Orland Tel. Co., . . . . .	Maine, . . . . .	Dec. 1, 1905
Messrs. Childs — Brattleboro Exchange, . . . . .	Not a corporation, . . . . .	May 31, 1890
Cape Cod Telephone Co., . . . . .	Massachusetts, . . . . .	May 29, 1913
Chittenden County Telephone Co., . . . . .	Not a corporation, . . . . .	Oct. 25, 1901
Citizens Independent Telephone Co., . . . . .	Massachusetts, . . . . .	Mar. 23, 1909
Contoocook Valley Telephone Co., . . . . .	New Hampshire, . . . . .	Dec. 27, 1894
Deer Isle Telephone Co., . . . . .	Maine, . . . . .	Nov. 14, 1900
Dirigo Tel. & Tel. Co., . . . . .	Maine, . . . . .	June 1, 1895
East Blue Hill Telephone, . . . . .	Maine, . . . . .	June 15, 1897
Eastern Tel. & Tel. Co., . . . . .	Maine, . . . . .	July 1, 1914
Eliot Telephone Co., . . . . .	Maine, . . . . .	Feb. 20, 1906
Exeter Telephone Co., . . . . .	New Hampshire, . . . . .	Jan. 12, 1906
Exeter & Kingston Telephone Co., . . . . .	Not a corporation, . . . . .	June 1, 1910
Gt. Barrington Mutual Telephone Exch. Co., . . . . .	Not a corporation, . . . . .	Feb. 28, 1896
Hancock County Tel. & Tel. Co., . . . . .	Maine, . . . . .	July 24, 1891
Chas. D. Hasty line, . . . . .	Not a corporation, . . . . .	May 5, 1904
Kennebunk Telephone Co., . . . . .	Not a corporation, . . . . .	May 4, 1905
Lewiston & Auburn Telephone Co., . . . . .	Maine, . . . . .	Apr. 1, 1910
M. F. Libby, . . . . .	Not a corporation, . . . . .	July 22, 1896
Littleton Telephone Co., . . . . .	Not a corporation, . . . . .	June 23, 1896
William S. Lougee Lines, . . . . .	Not a corporation, . . . . .	Oct. 25, 1898
Machias & Jonesboro Telephone Co., . . . . .	Not a corporation, . . . . .	Dec. 10, 1896
Manchester Telephone Co., . . . . .	New Hampshire, . . . . .	Sept. 12, 1899
Millbridge & Cherryfield Telegraph Co., . . . . .	Maine, . . . . .	June 1, 1898
New Ipswich Telephone Co., . . . . .	Not a corporation, . . . . .	July 23, 1906
Newmarket & Durham Telephone Co., . . . . .	Not a corporation, . . . . .	Oct. 10, 1906
Norfolk Telephone Co., . . . . .	Massachusetts, . . . . .	Aug. 30, 1899
North Bennington Telephone Co., . . . . .	Not a corporation, . . . . .	Feb. 27, 1904
Northeastern Telephone Co., . . . . .	Maine, . . . . .	Dec. 31, 1908
Northern Tel. & Tel. Co., . . . . .	New Hampshire, . . . . .	Aug. 30, 1905
Northern Tel. & Tel. Co., . . . . .	New Hampshire, . . . . .	Feb. 28, 1906
Northfield Telephone Co., . . . . .	Massachusetts, . . . . .	Feb. 10, 1898
Northfield Telephone Co., . . . . .	Massachusetts, . . . . .	Dec. 28, 1900
Peoples' Telephone Co., . . . . .	Massachusetts, . . . . .	Jan. 12, 1906
Peoples' Telephone Co., . . . . .	Vermont, . . . . .	June 7, 1899
Peoples' Telephone Co. of New Hampshire, . . . . .	New Hampshire, . . . . .	June 1, 1910
Piscataquis Central Telephone Co., . . . . .	Maine, . . . . .	Oct. 1, 1892
Pittsfield & Rochester Telephone Association, . . . . .	Vermont, . . . . .	July 2, 1896
Puritan Telephone Co., . . . . .	Massachusetts, . . . . .	Nov. 30, 1914
Saco & Biddeford Tel. & Tel. Co., . . . . .	Maine, . . . . .	Dec. 1, 1909
Sanford, Alfred, Kennebunk, Kennebunkport & Waterford Tel. Co., . . . . .	Not a corporation, . . . . .	Nov. 1, 1900
Southport, Boothbay Harbor & Boothbay Tel. Co., . . . . .	Maine, . . . . .	Oct. 15, 1904
Sunderland Telephone Co., . . . . .	Not a corporation, . . . . .	Apr. 1, 1905
Swanville Telephone Co., . . . . .	Not a corporation, . . . . .	Aug. 1, 1906
Vermont Citizens Telephone Co., . . . . .	Not a corporation, . . . . .	Nov. 11, 1898
Warren Telephone Co., . . . . .	Vermont, . . . . .	Sept. 9, 1904
Wells River Telephone Co., . . . . .	Not a corporation, . . . . .	Sept. 27, 1895
West Fairlee, Thetford & Fairlee Tel. & Tel. Co., . . . . .	Vermont, . . . . .	June 16, 1896
White Mountain Telephone Co., . . . . .	Maine, . . . . .	June 14, 1905
Windsor & Felchville Telephone Association, . . . . .	Vermont, . . . . .	Mar. 24, 1896
Winnepesaukee Bell Telephone Co., . . . . .	New Hampshire, . . . . .	Feb. 9, 1893
Yarmouth Telephone Co., . . . . .	Maine, . . . . .	Jan. 31, 1908

These purchases were not predicated on statutory or other specific laws.

Portions only of the property of the following companies have also been purchased and added to the property of the respondent: Granby Telephone & Telegraph Company, Ossipee Valley Telegraph & Telephone Company, The Southern Massachusetts Telephone Company, The Southern New England Telephone Company and West River Telephone Company.

5. Date and authority for each consolidation and for each merger. See Question 4.

6. If a reorganized company, give name of original corporation and refer to laws under which it was organized. Not applicable. See Question 3 above.

7. State whether or not the respondent during the year conducted any part of its business under a name or names other than that shown in response to inquiry No. 1, above; if so, give full particulars. No.

## DIRECTORS.

NAME.	Post-Office Address.	Date of Expiration of Term.
Charles F. Ayer, . . . . .	141 Milk St., Boston, Mass., . . . . .	Feb. 16, 1916
Union N. Bethell, . . . . .	15 Dey St., New York, N. Y., . . . . .	Feb. 16, 1916
Francis H. Dewey, . . . . .	311 Main St., Worcester, Mass., . . . . .	Feb. 16, 1916
W. Cameron Forbes, . . . . .	614 Sears Bldg., Boston, Mass., . . . . .	Feb. 16, 1916
Edward K. Hall, . . . . .	50 Oliver St., Boston, Mass., . . . . .	Feb. 16, 1916
Henry S. Hyde, . . . . .	Springfield, Mass., . . . . .	Feb. 16, 1916
Jasper N. Keller, . . . . .	50 Oliver St., Boston, Mass., . . . . .	Feb. 16, 1916
Henry W. Keyes, . . . . .	No. Haverhill, N. H., . . . . .	Feb. 16, 1916
George D. Milne, . . . . .	15 Dey St., New York, N. Y., . . . . .	Feb. 16, 1916
Moses G. Parker, . . . . .	Lowell, Mass., . . . . .	Feb. 16, 1916
Charles P. Smith, . . . . .	Burlington, Vt., . . . . .	Feb. 16, 1916
Philip L. Spalding, . . . . .	50 Oliver St., Boston, Mass., . . . . .	Feb. 16, 1916
Bernard W. Trafford, . . . . .	First Nat'l Bank, Boston, Mass., . . . . .	Feb. 16, 1916
Theodore N. Vail, . . . . .	15 Dey St., New York, N. Y., . . . . .	Feb. 16, 1916
Edward B. Winslow, . . . . .	Portland, Me., . . . . .	Feb. 16, 1916

## PRINCIPAL OFFICERS.

TITLE.	Name.	Official Address.
President, . . . . .	Philip L. Spalding, . . . . .	50 Oliver St., Boston, Mass.
Vice-President, . . . . .	Edward K. Hall, . . . . .	50 Oliver St., Boston, Mass.
Vice-President, . . . . .	Francis A. Houston, . . . . .	50 Oliver St., Boston, Mass.
Secretary, . . . . .	Carl F. A. Siedhof, . . . . .	50 Oliver St., Boston, Mass.
Treasurer, . . . . .	Francis A. Houston, . . . . .	50 Oliver St., Boston, Mass.
Counsel, . . . . .	Matt B. Jones, . . . . .	50 Oliver St., Boston, Mass.
General Auditor, . . . . .	Edmund W. Longley, . . . . .	50 Oliver St., Boston, Mass.
General Manager, . . . . .	William R. Driver, Jr., . . . . .	50 Oliver St., Boston, Mass.
Chief Engineer, . . . . .	George K. Manson, . . . . .	50 Oliver St., Boston, Mass.
Gen. Supt. of Plant, . . . . .	George H. Dresser, . . . . .	50 Oliver St., Boston, Mass.
Gen. Supt. of Traffic, . . . . .	Benjamin J. Bowen, . . . . .	50 Oliver St., Boston, Mass.
Gen. Commercial Supt., . . . . .	Lambert N. Whitney, . . . . .	50 Oliver St., Boston, Mass.

Officer to whom correspondence concerning this report should be addressed:

NAME.	Title.	Address.
Edmund W. Longley, . . . . .	General Auditor, . . . . .	50 Oliver St., Boston, Mass.

## CORPORATIONS CONTROLLED BY RESPONDENT.

NAME OF CORPORATION CONTROLLED.	CHARACTER OF CONTROL.			
	Sole or Joint.	How established.	Extent of Stock (Per Cent).	Direct or Indirect.
Aroostook Tel. & Tel. Co., . . . . .	Sole	Ownership of securities	73.0	Direct
The Champlain Valley Telephone Co., . . . . .	Sole	Ownership of securities	90.5	Direct
Coos Telephone Co., . . . . .	Sole	Ownership of securities	83.7	Direct
Fall River Automatic Telephone Co., <sup>1</sup> . . . . .	Sole	Ownership of securities	100.0	Direct

<sup>1</sup> Stock certificates stand in following names:

John A. Clark, . . . . .	2,674 shares
Eight others, . . . . .	26 shares
	2,700 shares

CORPORATIONS CONTROLLED BY RESPONDENT — *Concluded.*

NAME OF CORPORATION CONTROLLED.	CHARACTER OF CONTROL.			
	Sole or Joint.	How established.	Extent of Stock (Per Cent).	Direct or Indirect.
Franklin County Telephone Co., . . . . .	Sole	Ownership of securities	59.9	Direct
Maine Tel. & Tel. Co., . . . . .	Sole	Ownership of securities	79.3	Direct
The Mascota Valley Telephone Co., <sup>1</sup> . . . . .	Sole	Ownership of securities	100.0	Direct
The Mass. Tele. & Tel. Co., <sup>2</sup> . . . . .	Sole	Ownership of securities	100.0	Direct
Moosehead Tel. & Tel. Co., . . . . .	Sole	Ownership of securities	71.0	Direct
The New England Tel. & Tel. Co. of Mass., <sup>3</sup> . . . . .	Sole	Ownership of securities	100.0	Direct
Ossipee Valley Tel. & Tel. Co., . . . . .	Sole	Ownership of securities	98.7	Direct
Passumpsic Telephone Co., . . . . .	Sole	Ownership of securities	99.9	Direct
The Southern Mass. Tel. Co., <sup>4</sup> . . . . .	Sole	Ownership of securities	100.0	Direct
Vermont Tel. & Tel. Co., . . . . .	Sole	Ownership of securities	96.5	Direct
White Mtn. Tel. & Tel. Co., <sup>5</sup> . . . . .	Sole	Ownership of securities	54.1	Direct
Winnepesaukee Tel. Co., <sup>6</sup> . . . . .	Sole	Ownership of securities	99.9	Direct
Granville Tel. Co., <sup>7</sup> . . . . .	- <sup>8</sup>	-	-	-

<sup>1</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	538 shares
Jasper N. Keller, . . . . .	180 shares
Matt B. Jones, . . . . .	180 shares
Fred W. Story, . . . . .	180 shares
Lambert N. Whitney, . . . . .	180 shares
William R. Driver, Jr., . . . . .	178 shares
Four others, . . . . .	4 shares

1,440 shares

<sup>2</sup> Stock certificates stand in following names:

Francis A. Houston, . . . . .	93 shares
Six others, . . . . .	7 shares

100 shares

<sup>3</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	225 shares
Five others, . . . . .	25 shares

250 shares

<sup>4</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	245 shares
Five others, . . . . .	5 shares

250 shares

<sup>5</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	610 shares
Wm. R. Driver, Jr., . . . . .	454 shares
Jasper N. Keller, . . . . .	357 shares
Matt B. Jones, . . . . .	580 shares
Lambert N. Whitney, . . . . .	464 shares
Fred W. Story, . . . . .	580 shares

3,045 shares

<sup>6</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	999 shares
Wm. R. Driver, Jr., . . . . .	1,000 shares
Matt B. Jones, . . . . .	1,000 shares
Jasper N. Keller, . . . . .	1,000 shares
Edmund W. Longley, . . . . .	997 shares
Fred W. Story, . . . . .	1,000 shares
Lambert N. Whitney, . . . . .	1,000 shares
George H. Dresser, . . . . .	1,000 shares

7,996 shares

<sup>7</sup> Stock certificates stand in following names:

New England Tel. & Tel. Co., . . . . .	673 shares
Five others, . . . . .	5 shares

678 shares

<sup>8</sup> The New England Telephone and Telegraph Company owns 37% of the capital stock of the Granville Telephone Company, and the New York Telephone Company owns 49%, but no agreement for joint control exists.

NOTE. — All of the stock listed above is owned by the New England Tel. & Tel. Co. and is included in Account Stocks of System Corporations. Certificates standing in names of individuals are either assigned in blank or covered by other assignments to the New England Tel. & Tel. Co.

CAPITAL STOCK.

KIND.	Number of Shares authorized.	Par Value of One Share.	Total Par Value authorized.	Total Par Value Outstanding.	Total Par Value not held by Respondent.
Common, . . . . .	500,000	\$100	\$50,000,000	\$43,261,200	\$43,261,200

FUNDED DEBT.

NAME AND CHARACTER OF OBLIGATION.	Date of Issue.	Date of Maturity.	Total Par Value authorized.	Total Par Value Outstanding.	Total Par Value not held by Respondent.	INTEREST.			
						Rate (Per Cent).	When Payable.	Amount accrued during the Year.	Amount paid during the Year.
Debenture bonds, . . . . .	Apr. 1, 1895 Apr. 1, 1896 Apr. 1, 1899 Apr. 1, 1919 Jan. 1, 1930 Oct. 1, 1932	Apr. 1, 1915 Apr. 1, 1916 Apr. 1, 1919 Jan. 1, 1930 Oct. 1, 1932	\$500,000 500,000 500,000 1,000,000 10,000,000	-\$1 \$412,000 493,000 1,000,000 10,000,000	- \$412,000 493,000 1,000,000 10,000,000	5 5 5 4 5	A.-O. A.-O. A.-O. J.-J. A.-O.	\$602,350 01 \$628,050 00	\$628,050 00
TOTAL, . . . . .			\$12,500,000	\$11,905,000	\$11,905,000			\$602,350 01	\$628,050 00

1 Matured.

## INCOME ACCOUNT.

*Operating Income.*

Telephone operating revenues, . . . . .	\$17,973,606 11	
Telephone operating expenses, . . . . .	12,925,476 99	
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Total net operating revenues, . . . . .		\$5,048,129 12
Uncollectible operating revenues, . . . . .	\$137,063 81	
Taxes assignable to operations (including Federal taxes), . . . . .	962,139 90	
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Deductions from net operating revenues, . . . . .		1,099,203 71
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Operating income, . . . . .		\$3,948,925 41

*Non-operating Income.*

Rent revenues from lease of telephone plant, . . . . .	\$5,901 56	
Miscellaneous rent revenues, . . . . .	64,251 56	
Dividend revenues, . . . . .	171,724 14	
Interest revenues, . . . . .	52,546 28	
Miscellaneous non-operating revenues, . . . . .	254 28	
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Total non-operating revenue, . . . . .	\$294,677 82	
Rent expense, . . . . .	18,975 04	
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Non-operating income, . . . . .		275,702 78
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Gross income, . . . . .		\$4,224,628 19

*Deductions from Gross Income.*

Rent deductions for telephone offices, . . . . .	\$92,900 02	
Rent deductions for conduits, poles and other supports, . . . . .	82,095 38	
Rent deductions for instruments and equipment, . . . . .	17 49	
Miscellaneous rent deductions, . . . . .	41,139 12	
Interest deductions for funded debt, . . . . .	602,350 01	
Other interest deductions, . . . . .	83,292 10	
Loss on operation of others, . . . . .	341 07	
Miscellaneous deductions from income, . . . . .	22 52	
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Total deductions from gross income, . . . . .		902,157 71
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Net income, . . . . .		\$3,322,470 48

*Disposition of Net Income.*

Dividend appropriations of income, . . . . .	\$3,025,732 50	
Miscellaneous appropriations of income, . . . . .	1,059 62	
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Total appropriations of income, . . . . .		3,026,792 12
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AMOUNT TRANSFERRED TO CREDIT OF CORPORATE SURPLUS, . . . . .		\$295,678 36

## OPERATING REVENUES.

*Exchange Service Revenues.*

Subscribers' station revenues, . . . . .	\$12,987,139 41
Public pay station revenues, . . . . .	1,179,353 61
Service stations, . . . . .	7,423 04
Private exchange lines, . . . . .	59,022 14
Minor rents of exchange plants, . . . . .	36,471 36
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Total exchange service revenues, . . . . .	\$14,269,409 56

*Toll Service Revenues.*

Message tolls, . . . . .	\$4,220,062 94
Leased toll lines, . . . . .	28,073 19
Telegraph tolls, . . . . .	19,920 69
Telegraph service on toll lines, . . . . .	28,478 46
Minor rents of toll plant, . . . . .	14,085 56
Other toll line revenues, . . . . .	22 50
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Total toll service revenues, . . . . .	4,310,643 34

*Miscellaneous Operating Revenues.*

Messenger service, . . . . .	\$37,357 63
Telegraph commissions, . . . . .	19,844 41
Other telegraph service charges, . . . . .	19,379 20
Advertising and directory, . . . . .	73,422 91
Rents from other operating property, . . . . .	63,341 16
Other miscellaneous revenues, . . . . .	20,992 72
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Total miscellaneous direct revenues, . . . . .	\$234,338 03
Licensee revenue, Cr., . . . . .	\$7,045 33
Licensee revenue, Dr., . . . . .	847,830 15
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Total miscellaneous operating revenues (debit), . . . . .	606,446 79
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GRAND TOTAL, . . . . .	\$17,973,606 11

## REVENUES PER COMPANY STATION.

Average number of company stations in service during the year, . . . . .	463,732
Average exchange service revenues per company station during the year, . . . . .	\$30 77
Average toll service revenues per company station during the year, . . . . .	9 30
Average miscellaneous direct revenues per company station during the year, . . . . .	50
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Total direct operating revenues per company station during the year, . . . . .	\$40 57

## OPERATING EXPENSES.

*Maintenance Expenses.*

Supervision of maintenance, . . . . .	\$186,215 93
Repairs of aerial plant, . . . . .	902,878 36
Repairs of underground plant, . . . . .	201,344 56
Repairs of central office equipment, . . . . .	460,709 15
Repairs of station equipment, . . . . .	538,189 34

Repairs of buildings and grounds, . . . . .	\$96,491 22
Station removals and changes, . . . . .	462,202 33
Depreciation of plant and equipment, . . . . .	3,890,102 27
Repairs charged to reserves, Cr., . . . . .	737,903 40

Total maintenance expenses, . . . . . \$6,000,229 76

*Traffic Expenses.*

Traffic superintendence, . . . . .	\$246,615 17
Service inspection, . . . . .	57,232 97
Clerical operating wages, . . . . .	76,974 68

Total central office superintendence, . . . . . 380,822 82

Operators' wages, . . . . .	\$3,413,219 00
Rest and lunch rooms, . . . . .	20,002 50
Operators' schooling, . . . . .	28,651 51
Transmission power, . . . . .	155,518 96
Central office stationery and printing, . . . . .	34,351 76
Messenger service, . . . . .	42,568 79
Miscellaneous central office expenses, . . . . .	264,657 11

Total central office supplies and expenses, . . . . . 3,958,969 63

Pay station expenses, . . . . .	61,096 08
Other traffic expenses, . . . . .	41,101 63

Total traffic expenses, . . . . . \$4,441,990 16

*Commercial Expenses.*

Commercial administration, . . . . .	\$404,786 35
Advertising, . . . . .	\$63,756 89
Canvassing, . . . . .	79,433 96
Sublicensee relations, . . . . .	35,097 03

Total promotion expenses, . . . . . 178,287 88

Revenue accounting, . . . . .	\$295,906 91
Revenue collecting, . . . . .	383,302 05
Pay station commissions, . . . . .	275,047 80

Total collection expenses, . . . . . 954,256 76

Directory expenses, . . . . .	254,139 75
Other commercial expenses, . . . . .	143 20

Total commercial expenses, . . . . . \$1,791,613 94

*General and Miscellaneous Expenses.*

Salaries of general officers, . . . . .	\$104,049 67
Salaries of general office clerks, . . . . .	137,939 91

Total general office salaries, . . . . . 241,989 58

Expenses of general officers and clerks, . . . . .	\$12,904 06
General office stationery and printing, . . . . .	15,277 07
Other general office supplies and expenses, . . . . .	23,560 77

Total general office supplies and expenses, . . . . . 51,741 90

General law expenses, . . . . .	94,789 24
Insurance, . . . . .	63,101 82
Accidents and damages, . . . . .	2,640 84
Law expenses connected with damages, . . . . .	10,325 61

Relief department and pensions, . . . . .	\$132,474	37
Telephone franchise and requirements, . . . . .	111,194	29
Other general expenses, . . . . .	91,471	85
Telephone franchise requirements, Cr., . . . . .	108,086	37
Total miscellaneous expenses, . . . . .		227,054 14
Total general expenses, . . . . .		\$691,643 13

*Recapitulation of Expenses.*

Maintenance expenses, . . . . .	\$6,000,229	76
Traffic expenses, . . . . .	4,441,990	16
Commercial expenses, . . . . .	1,791,613	94
General and miscellaneous expenses, . . . . .	691,643	13
TOTAL OPERATING EXPENSES, . . . . .	\$12,925,476	99

Ratio of operating expenses to operating revenues, 71.91 per cent.

## FIXED CAPITAL INSTALLED PRIOR TO JANUARY 1, 1913.

NAME OF SUBACCOUNT.	Balance at Beginning of Year.	Credits made to Subaccount during Year.	Balance at Close of Year.
Right of way, . . . . .	\$1,099,986	16	\$1,094,518
Land, . . . . .	1,794,497	88	1,750,997
Buildings, . . . . .	3,282,522	71	3,211,803
Central office equipment, . . . . .	5,910,248	77	5,228,816
Exchange furniture and fixtures, . . . . .	140,307	44	140,806
Station apparatus, installations, interior block wires, private branch exchange, booths and special fittings, . . . . .	5,041,065	99	4,227,498
Exchange pole lines, . . . . .	4,761,298	98	4,536,835
Exchange aerial cable, . . . . .	2,727,661	84	2,583,739
Exchange aerial wire, . . . . .	3,733,052	05	3,431,160
Exchange underground conduit, . . . . .	6,614,185	35	6,561,373
Exchange underground cable, . . . . .	4,224,585	50	3,965,667
Exchange submarine cable, . . . . .	43,903	20	39,414
Toll pole lines, . . . . .	2,907,318	91	2,812,277
Toll aerial cable, . . . . .	253,251	74	240,084
Toll aerial wire, . . . . .	3,533,896	63	3,431,224
Toll underground conduit, . . . . .	2,983,143	55	2,982,964
Toll underground cable, . . . . .	2,123,001	45	2,100,246
Toll submarine cable, . . . . .	79,004	49	78,133
Office furniture and fixtures, . . . . .	399,224	26	371,207
Supply fixtures and tools, . . . . .	31,120	09	29,983
Teams and motor vehicles, . . . . .	220,345	86	177,576
Tools, . . . . .	177,166	49	146,421
TOTAL, . . . . .	\$52,080,789	34 <sup>2</sup>	\$49,142,753

\* Debit.

<sup>1</sup> Transfers from exchange furniture and fixtures to central office equipment.<sup>2</sup> This amount is \$946.16 less than the amount reported on page 1405 due to additions and deductions necessitated by adjustments and corrections made during the year to the following accounts.

Right of way, . . . . .	\$25	00
Land, . . . . .	6,275	00
Buildings, . . . . .	6,300	00†
Central office equipment, . . . . .	3,026	95
Exchange furniture and fixtures, . . . . .	2,782	66†
Station equipment, . . . . .	41	64†
Exchange pole lines, . . . . .	19	40†
Office furniture and fixtures, . . . . .	170	46†
Supply fixtures and tools, . . . . .	94	99†
Teams and motor vehicles, . . . . .	3	64†
Tools and implements, . . . . .	860	32†
TOTAL, . . . . .	\$946	16†

† Credit.

NOTE. — Prior to Jan. 1, 1913, subdivisions of equipment, subscribers' stations, were not carried on the books of the company.

## FIXED CAPITAL INSTALLED SINCE DECEMBER 31, 1912.

NAME OF SUBACCOUNT.	Balance at Beginning of Year.	Charges for Capital added during Year.	Credits made to Sub- account during Year.	Balance at Close of Year.
Other intangible capital, . . . . .	-	\$100,000 00	\$100,000 00	-
Right of way, . . . . .	\$197,318 08	41,938 76	31 05	\$239,225 79
Land, . . . . .	25,810 59	116,519 76	-	142,330 35
Buildings, . . . . .	821,370 56	30,791 74	700 00	851,462 30
Central office telephone equipment, . . . . .	2,426,594 25	664,241 15	19 25	3,090,816 15
Other equipment of central offices, . . . . .	47,707 84	26,574 91	-	74,282 75
Station apparatus, . . . . .	1,260,299 12	802,928 66	173 21	2,063,054 57
Station installations, . . . . .	375,768 08	351,101 89	151,400 18	575,469 79
Interior block wires, . . . . .	3,740 27	878 04	236 02	4,382 29
Private branch exchanges, . . . . .	395,931 00	211,593 56	14 24	607,510 32
Booths and special fittings, . . . . .	165,660 31	117,351 87	-	283,012 18
Exchange pole line, . . . . .	843,412 84	483,202 16	19,173 74	1,307,441 26
Exchange aerial cable, . . . . .	1,325,108 33	535,925 94	7 13	1,861,027 14
Exchange aerial wire, . . . . .	1,127,274 45	740,609 82	99,439 20	1,768,445 07
Exchange underground conduits, . . . . .	797,926 19	346,081 79	973 42	1,143,034 56
Exchange underground cable, . . . . .	2,110,973 60	692,348 53	452 15	2,802,869 98
Exchange submarine cable, . . . . .	19,315 91	6,983 56	-	26,299 47
Toll pole lines, . . . . .	394,231 96	71,766 87	3,764 88	462,233 95
Toll aerial cable, . . . . .	36,341 93	12,119 01	20 16	48,440 78
Toll aerial wire, . . . . .	348,546 30	67,872 25	67 07	416,351 48
Toll underground conduit, . . . . .	73,694 63	936 47	-	74,631 10
Toll underground cable, . . . . .	490,267 45	38,891 98	-	529,159 43
Toll submarine cable, . . . . .	10,047 71	2,573 45	-	12,626 16
Office furniture and fixtures, . . . . .	82,174 37	28,770 93	35 58	110,909 72
General store equipment, . . . . .	10,048 61	2,912 54	-	12,961 15
General stable and garage equipment, . . . . .	55,568 92	24,216 12	722 00	79,063 04
General tools and implements, . . . . .	67,051 53	43,274 34	81 91	110,243 96
Engineering and superintendence, . . . . .	-	1,291 57	-	1,291 57
Unappraised property purchased, . . . . .	57,566 69	549,640 69	-	607,207 38
TOTAL, . . . . .	\$13,569,751 52	\$6,113,343 36	\$377,311 19	\$19,305,783 69

SUMMARY OF FIXED CAPITAL.

FIXED CAPITAL ACCOUNT.	Balance at Beginning of Year.	Charges for Capital added during Year.	CREDITS MADE DURING YEAR.			Balance at Close of Year.
			Charges to Reserves for Depreciation and Amortization.	Charged to Corporate Surplus or Deficit.	Charged to Other Accounts.	
Installed prior to Jan. 1, 1913,	\$52,080,789 34	-	\$1,986,562 19	-	\$951,473 71	\$49,142,753 44
Installed since Dec. 31, 1912,	13,569,751 52	\$6,113,343 36	14,963 54	\$100,000 00	262,347 65	19,305,783 69
TOTAL,	\$65,650,540 86	\$6,113,343 36	\$2,001,525 73	\$100,000 00	\$1,213,821 361	\$68,448,537 13

1 DETAIL OF CHARGES TO OTHER ACCOUNTS.

Wiring loss, station removals and charges,	. . . . .	\$249,274 57
Sales, sundry parties,	. . . . .	69,679 25
Fire losses, reserve for fire loss,	. . . . .	25,684 09
Salvage, depreciation reserve,	. . . . .	868,859 63
Sundry adjustments,	. . . . .	323 82
TOTAL,	. . . . .	\$1,213,821 36

## COMPARATIVE GENERAL BALANCE SHEET — ASSET SIDE.

Balance at Beginning of Year.	ITEMS.	Balance at Close of Year.	Increase or Decrease.
	INVESTMENT.		
\$52,081,735 50	Fixed capital installed prior to Jan. 1, 1913, . . . . .	\$49,142,753 44	\$2,938,982 06*
13,569,751 52	Fixed capital installed since Dec. 31, 1912, . . . . .	19,305,783 69	5,736,032 17
\$65,651,487 02	Total investment in fixed capital, . . . . .	\$68,448,537 13	\$2,797,050 11
4,641,118 95	Investment securities, . . . . .	4,470,067 25	171,051 70*
414,408 80	Advances to system corporations, for construction, etc., . . . . .	431,016 24	16,607 44
\$70,707,014 77	Total investment, . . . . .	\$73,349,620 62	\$2,642,605 85
	WORKING ASSETS AND ACCRUED INCOME.		
\$473,653 91	Cash and deposits, . . . . .	\$500,353 25	\$26,699 34
54,950 91	Employees' working funds, . . . . .	53,297 14	1,653 77*
450 00	Marketable securities, . . . . .	451 00	1 00
11,663 92	Bills receivable, . . . . .	23,064 17	11,400 25
1,878,847 33	Due from subscribers and agents, . . . . .	1,985,333 13	106,485 80
185,617 42	Accounts receivable from system corporations, . . . . .	105,506 29	80,111 13*
117,462 97	Miscellaneous accounts receivable, . . . . .	61,456 87	56,006 10*
2,813 75	Matured interest and dividends receivable, . . . . .	-	2,813 75*
339,567 49	Materials and supplies, . . . . .	237,516 61	102,050 88*
28,462 90	Unmatured interest, dividends and rents receivable, . . . . .	26,434 26	2,028 64*
\$3,093,490 60	Total working assets and accrued income, . . . . .	\$2,993,412 72	\$100,077 88*
	DEFERRED DEBIT ITEMS.		
\$96,910 26	Prepayments, . . . . .	\$125,948 37	\$29,038 11
954 75	Unamortized discount and expenses, . . . . .	364 60	590 15*
-	Other suspense, . . . . .	2,624 15	2,624 15
\$97,865 01	Total deferred debit items, . . . . .	\$128,937 12	\$31,072 11
\$73,898,370 38	GRAND TOTAL, . . . . .	\$76,471,970 46	\$2,573,600 08

\* Decrease.

NOTE. — During the year fixed capital installed prior to Jan. 1, 1913, was decreased \$946.16 by adjustments and corrections reported on page 1402.

## COMPARATIVE GENERAL BALANCE SHEET — LIABILITY SIDE.

Balance at Beginning of Year.	ITEMS.	Balance at Close of Year.	Increase or Decrease.
	STOCKS.		
\$43,185,300 00	Capital stock, . . . . .	\$43,261,200 00	\$75,900 00
	LONG-TERM DEBT.		
\$12,361,000 00	Funded debt, . . . . .	\$11,905,000 00	\$456,000 00*
-	Advances from system corporations for construction, etc., . . . . .	500,000 00	500,000 00
\$12,361,000 00	Total long-term debt, . . . . .	\$12,405,000 00	\$44,000 00
	WORKING AND ACCRUED LIABILITIES.		
\$693,000 00	Bills payable, . . . . .	\$1,420,000 00	\$727,000 00
19,329 92	Audited vouchers and wages unpaid, . . . . .	66,556 20	47,226 28
466,874 10	Accounts payable to system corporations, . . . . .	577,852 14	110,978 04
101,549 89	Miscellaneous accounts payable, . . . . .	87,910 81	13,639 08*
21,821 00	Matured interest, dividends and rents unpaid, . . . . .	1,355 50	20,465 50*
5,000 00	Matured funded debt unpaid, . . . . .	19,000 00	14,000 00
62,878 47	Service billed in advance, . . . . .	80,645 20	17,766 73

\* Decrease.

COMPARATIVE GENERAL BALANCE SHEET — LIABILITY SIDE — *Concluded.*

Balance at Beginning of Year.	ITEMS.	Balance at Close of Year.	Increase or Decrease.
	<b>WORKING AND ACCRUED LIABILITIES. — <i>Con.</i></b>		
\$6,523 41	Other current liabilities, . . . . .	\$23,764 47	\$17,241 06
457,119 64	Taxes accrued, . . . . .	455,759 18	1,360 46*
211,121 67	Other accrued liabilities not due, . . . . .	232,782 73	21,661 06
\$2,045,218 10	Total working and accrued liabilities, . . . . .	\$2,965,626 23	\$920,408 13
	<b>DEFERRED CREDIT ITEMS.</b>		
\$11,602,001 61	Reserve for accrued depreciation, . . . . .	\$13,194,299 83	\$1,592,298 22
418,608 96	Insurance and casualty reserves, . . . . .	597 41	418,011 55*
1,021,428 03	Liability on account of provident funds, . . . . .	1,000,000 00	21,428 03*
\$13,042,038 60	Total deferred credit items, . . . . .	\$14,194,897 24	\$1,152,858 64
	<b>UNAPPROPRIATED SURPLUS.</b>		
\$3,264,813 68	Corporate surplus unappropriated (credit balances), . . . . .	\$3,645,246 99	\$380,433 31
\$73,898,370 38	<b>GRAND TOTAL,</b> . . . . .	\$76,471,970 46	\$2,573,600 08

\* Decrease.

## CORPORATE SURPLUS OR DEFICIT ACCOUNT.

ITEM.	Debits.	Credits.
Credit balance at beginning of year, . . . . .	-	\$3,264,813 68
Credit balance transferred from income account, . . . . .	-	295,678 36
Miscellaneous additions to surplus, . . . . .	-	235,465 61
Realized depreciation not covered by reserves, . . . . .	\$11,500 00	-
Amortization unprovided for elsewhere, . . . . .	100,000 00	-
Other deductions from surplus, . . . . .	39,210 66	-
Balance carried forward to credit side of balance sheet, . . . . .	3,645,246 99	-
<b>TOTAL,</b> . . . . .	\$3,795,957 65	\$3,795,957 65

## DIVIDENDS DECLARED DURING THE YEAR.

NAME OF SECURITY ON WHICH DIVIDEND WAS DECLARED.	Rate Per Cent (Regular).	Par Value of Amount on which Dividend was declared.	Distribution of Charge (Income).	DATE.	
				Declared.	Payable.
Capital stock, . . . . .	1¾	\$43,190,600	\$755,835 50	Sept. 15, 1914	Sept. 30, 1914
Capital stock, . . . . .	1¾	43,193,200	755,881 00	Dec. 15, 1914	Dec. 31, 1914
Capital stock, . . . . .	1¾	43,254,000	756,945 00	Mar. 16, 1915	Mar. 31, 1915
Capital stock, . . . . .	1¾	43,261,200	757,071 00	June 15, 1915	June 30, 1915
<b>TOTAL,</b> . . . . .			\$3,025,732 50		

SECURITIES OWNED (STOCKS).

NAME OF CORPORATION AND SECURITY.	SHARES.		Total Par Value.	Cost or Book Value.	DIVIDENDS DECLARED.	
	Preferred.	Common.			Rate Per Cent.	Amount.
Aroostook Tel. & Tel. Co., . . . . .	18,115	-	\$181,150 00	\$182,073 25	7	\$12,643 96
Aroostook Tel. & Tel. Co., . . . . .	-	2,296	22,960 00	200 00	7	1,606 52
Bay State Rifle Association, . . . . .	-	2	200 00	-	6	12 00
The Champlain Valley Tel. Co., . . . . .	4,098	-	40,980 00	43,597 70	6	2,458 80
The Champlain Valley Tel. Co., . . . . .	-	1,297	12,970 00	-	6	778 20
Coxs Telephone Company, . . . . .	-	5,120	128,000 00	128,000 00	7	8,969 76
Fall River Automatic Tel. Co., . . . . .	-	2,700	135,000 00	14,750 00	-	-
Franklin County Telephone Company, . . . . .	-	4,995	49,950 00	49,950 00	13½	624 29
Granville Telephone Company, . . . . .	-	678	67,800 00	72,720 00	-	-
Heath Telephone Company, . . . . .	-	1,388	41,640 00	41,640 00	6	2,491 20
Maine Tel. & Tel. Co., . . . . .	24,012	-	240,120 00	263,917 00	6	14,467 20
Maine Tel. & Tel. Co., . . . . .	-	6,656	66,560 00	-	4½	2,828 69
The Masconna Valley Telephone Co., . . . . .	-	1,440	36,000 00	38,581 50	7	2,369 88
Massachusetts Tel. & Tel. Co., . . . . .	-	1,100	10,000 00	65,000 00	-	-
Moosehead Tel. & Tel. Co., . . . . .	-	4,838	120,960 00	120,960 00	-	-
N. E. T. & T. Co. of Mass., . . . . .	-	250	25,000 00	25,000 00	-	-
Ossipee Valley Tel. & Tel. Co., . . . . .	1,736	-	25,000 00	25,000 00	3	1,039 32
Ossipee Valley Tel. & Tel. Co., . . . . .	-	371	43,400 00	42,738 18	-	-
Passumpsic Telephone Co., . . . . .	4,650	-	9,275 00	-	1½	646 68
Passumpsic Telephone Co., . . . . .	-	6,020	116,250 00	261,787 62	-	-
Portland, Me. Exposition Assn., . . . . .	-	5	150,500 00	250 00	-	-
Providence Telephone Company, . . . . .	-	26,374	250 00	250 00	8	105,496 00
The Southern Mass. Tel. Co., . . . . .	-	250	25,000 00	25,000 00	-	-
Vermont Tel. & Tel. Co., . . . . .	-	7,141	178,525 00	178,525 00	7	12,496 64
White Mountain Tel. & Tel. Co., . . . . .	-	2,971	74,275 00	76,035 00	-	-
White Mountain Tel. & Tel. Co., . . . . .	74	-	1,850 00	-	2½	46 25
Winnetoesaukee Telephone Company, . . . . .	-	7,996	199,900 00	199,900 00	-	-
Swan Island Telephone Company, . . . . .	-	5	25 00	1 00	-	-
Knox Tel. & Tel. Co., <sup>1</sup> . . . . .	-	-	-	-	2½	2,818 75
TOTAL, . . . . .			\$3,297,230 00	\$4,415,268 25		\$171,724 14

<sup>1</sup> Merged with New England Tel. & Tel. Co., October 1, 1914.

## SECURITIES OWNED (BONDS).

NAME OF CORPORATION AND SECURITY.	Total Par Value.	Cost or Book Value.	INTEREST ACCRUED.	
			Rate (Per Cent).	Amount.
Fall River Automatic Tel. Co., . . . . .	\$65,000 00	\$55,250 00	5	\$3,250 00

## ADVANCES.

*Employees' Working Funds.*

NAME OF AGENT OR OTHER FIDUCIARY.	Amount at Close of Year.
W. E. Bevins, chief clerk and cashier, . . . . .	\$2,833 92
T. P. Cronan, district cashier, . . . . .	1,110 90
C. Gregg, division cashier, . . . . .	2,003 11
F. A. Houston, treasurer, . . . . .	12,093 84
R. A. McCullough, district cashier, . . . . .	1,900 37
W. J. McLaughlin, district cashier, . . . . .	1,281 48
E. J. McMahon, district cashier, . . . . .	2,450 12
F. J. Melaugh, chief clerk and cashier, . . . . .	1,442 86
D. W. Moffitt, division cashier, . . . . .	2,618 23
H. A. Noyes, chief clerk and cashier, . . . . .	1,024 06
E. B. Robinson, district clerk, . . . . .	1,107 68
E. A. Toomey, district clerk, . . . . .	2,115 03
L. W. Weir, division cashier, . . . . .	1,360 86
A. H. Woodhouse, chief clerk and cashier, . . . . .	1,248 87
39 items less than \$1,000, . . . . .	18,705 81
TOTAL, . . . . .	\$53,297 14

*Accounts Receivable from System Corporations.*

NAME OF DEBTOR.	Amount at Close of Year.
American Tel. & Tel. Co., . . . . .	\$12,404 11
Aroostook Tel. & Tel. Co., . . . . .	3,896 14
The Champlain Valley Tel. Co., . . . . .	4,045 60
Coos Telephone Company, . . . . .	7,424 21
Citizens' Telephone Company, . . . . .	1,030 10
Garland Telephone Company, . . . . .	1,146 19
Heath Telephone Co., . . . . .	1,407 23
Maine Tel. & Tel. Co., . . . . .	8,070 00
Northern Telephone Company, . . . . .	1,055 58
Ossipee Valley Tel. & Tel. Co., . . . . .	3,182 53
Passumpsic Telephone Company, . . . . .	7,582 09
The Southern Mass. Tel. Co., . . . . .	21,274 52
Vermont Tel. & Tel. Co., . . . . .	2,192 18
White Mountain Tel. & Tel. Co., . . . . .	5,243 20
Winnepesaukee Telephone Company, . . . . .	4,004 12
127 items under \$1,000, . . . . .	21,548 49
TOTAL, . . . . .	\$105,506 29

## RESERVE FOR ACCRUED DEPRECIATION.

	Debit Item.	Credit Item.
Amount of "repairs charged to reserves,"	\$677,478 99 <sup>1</sup>	-
Retirement of tangible fixed capital,	2,090,989 04 <sup>2</sup>	-
Balance at close of year,	13,194,299 83	-
Balance at beginning of year,	-	\$11,602,001 61
Amount charged for "depreciation of plant and equipment,"	-	3,890,102 27
Depreciation charges in "stable and garage expense,"	-	41,086 90
Depreciation charges in "tool expense,"	-	21,271 68
Depreciation charges in "supply expense,"	-	1,301 28
Transferred from companies merged with N. E. T. & T. Co.,	-	111,840 21
Transferred from So. Mass. Tel. Co.,	-	784 69
Transferred from N. E. T. & T. Co. of Mass.,	-	175 25
Transfer of fire reserve,	-	282,703 97
Charged surplus,	-	11,500 00
<b>TOTAL,</b>	<b>\$15,962,767 86</b>	<b>\$15,962,767 86</b>

<sup>1</sup> This amount is arrived at by deducting \$60,424.41, which represents the amount charged insurance and casualty reserves, from the total repairs charged reserves shown on page 1401 as \$737,903.40.

<sup>2</sup> It is not possible to have this amount in agreement with any amount appearing on page 1403.

## SUNDRY DEFERRED CREDIT ITEMS.

*Insurance and Casualty Reserve.*

NAME OF SUBACCOUNT.	Character of Subaccount.	Credit Balance at Close of Year.
Fidelity,	To meet losses and costs of investigation not covered by liability insurance.	\$597 41

*Liability on Account of Provident Funds.*

NAME OF SUBACCOUNT.	Character of Subaccount.	Credit Balance at Close of Year.
Employees' benefit fund,	To protect payment of sickness, accident and death benefits.	\$1,000,000

## IMPORTANT CHANGES DURING THE YEAR.

1. All Extensions of System. — None except those extensions of territory incident to mergers reported under No. 4.

2. All Other Important Physical Changes. — New central office equipment replacing other central office equipment has been installed at Andover, Back Bay (Boston), Concord, Lee, North Adams and Webster.

Additions to, and changes in central office equipment have been made in the following central offices: Cambridge, Dorchester, Fort Hill (Boston), Lynn, Main (Boston), Newton South, Oxford (Boston), Roxbury and Worcester.

Underground conduit and cable have been placed and poles erected in Arlington, Belmont, Beverly, Brockton, Brookline, Dorchester, Everett, Framingham, Fitchburg, Gloucester, Greenfield, Haverhill, Haymarket (Boston), Hull, Lincoln,

Lewiston, Me., Lowell, Lynn, Lawrence, Medford, Mansfield, Needham, Newton, Newburyport, Natick, Northampton, Peabody, Pittsfield, Portland, Me., South Boston, Somerville, Salem, Saugus, Springfield, Swampscott, Taunton, Waltham, West Roxbury, Winchester, Winthrop, Watertown, Worcester, and along the South Shore.

A nine-story building of steel and masonry construction at Nos. 15-21 Oliver Street, Boston, was completed. Land for the erection of a new central office building was purchased in Dalton. Land was purchased, and a building erected for central office purposes in Saugus. A two-story building of steel and masonry construction at No. 41 Belvidere Street, Boston, was completed. A two-story building of steel and masonry construction at No. 26 Waverly Street, Roxbury, was completed. A two-story addition of steel and masonry construction to the central office building at Worcester was completed.

Aerial and underground cable has been placed or replaced in the following places: Back Bay (Boston), Belmont, Beverly, Brighton, Brockton, Brookline, Boston, Cambridge, Everett, Fitchburg, Framingham, Greenfield, Haymarket (Boston), Hull, Haverhill, Lincoln, Lawrence, Lynn, Lowell, Mansfield, Needham, Newton, New Bedford, Newburyport, Northampton, Natick, Pittsfield, Peabody, Portland, Me., Quincy, Salem, Somerville, South Boston, Springfield, Saugus, Taunton, Watertown, Waltham, Worcester, Wellesley, Winthrop, Winchester, West Roxbury, Salem, Manchester and Gloucester toll lines, and along the South Shore, and Gloucester.

Underground construction has been placed to take the place of aerial construction along the lines of the Boston, Revere Beach & Lynn Railroad Company.

In connection with central office changes, underground and central office cable has been placed at Fort Hill Exchange (Boston), Roxbury, and various exchanges in the Metropolitan Division.

Underground conduit and cables have been placed and rerouted in connection with the consolidation of the Back Bay and Tremont exchanges (Boston), and terminal apparatus has been placed in thirty-two (32) Metropolitan exchanges for use in connection with multiple line service.

A new central office unit has been established in Worcester.

Toll poles and wires have been placed or replaced as follows: Bath to Brunswick, Me., East Waldoboro to Rockland, Me., Buzzards Bay to Hyannis.

Twenty-three (23) new toll circuits for 1914 traffic requirements in the Eastern Massachusetts Division.

Eighteen (18) new toll circuits for 1915 traffic requirements in the Eastern Massachusetts Division.

Twelve (12) new toll circuits for 1915 traffic requirements in the State of Maine Division.

4. All Consolidations, Mergers and Reorganizations effected. — For the purpose of economies of operation through elimination of unnecessary expenses due to the transaction of business as separate corporations, the telephone fixed capital and other property of the following-named companies was merged with the fixed capital and property accounts of the New England Telephone & Telegraph Company and the liabilities of those companies, except capital stock but including reserves and surplus, were merged with the liabilities of the New England Telephone & Telegraph Company. The entire capital stock of these companies was owned by the New England Telephone & Telegraph Company at the dates of mergers, and none of the companies had any bonded indebtedness. The consideration paid in the case of each company was the amount of that company's outstanding capital stock at par, and this consideration being distributed to the sole stockholder, namely, the New England Telephone & Telegraph Company as a final distribution of the assets of the company, when received by the New England Telephone & Telegraph Company, was credited to Account Investment Securities.

*Companies merged with the New England Telephone & Telegraph Company.*

NAME OF COMPANY.	Date of Merger.	PAR VALUE OF CAPITAL STOCK OF MERGING COMPANY.	
		Common.	Preferred.
Eastern Tel. & Tel. Co., . . . . .	July 1, 1914	\$118,000	-
Waldo Tel. Co., . . . . .	Sept. 1, 1914	23,270	\$74,630
Knox Tel. & Tel. Co., . . . . .	Oct. 1, 1914	100,000	130,000

Each of these companies operated in the State of Maine, the principal places of business being as follows: Eastern Telephone & Telegraph Company, principal place of business, Calais, Me. Waldo Telephone Company, principal place of business, Belfast, Me. Knox Telephone & Telegraph Company, principal place of business, Rockland, Me.

5. All Stocks actually issued. (See next page.)

7. All Changes in the respondent's holdings of stocks and funded debt. (See pages 1413 and 1414.)

CAPITAL STOCK ISSUED YEAR ENDING JUNE 30, 1915.

NEW ENGLAND TELEPHONE & TELEGRAPH COMPANY STOCK.			CASH ADJUSTMENT OF FRACTIONAL SHARES.		Net Cost to N. E. Co.	KIND.	SECURITIES RECEIVED.		Par Value.
Date issued.	Number of Shares.	Par Value.	Paid by N. E. Co.	Paid to N. E. Co.			Preferred.	Common.	
Aug. 19, 1914	36	\$3,600 00	\$70 00	\$250 00	\$9,420 00	Knox T. & T. Co. stock,	45	-	\$4,500 00
Sept. 1, 1914	13	1,300 00	40 00	130 00	1,210 00	Knox T. & T. Co. stock,	16	-	1,600 00
Sept. 4, 1914	4	400 00	-	20 00	380 00	Knox T. & T. Co. stock,	5	-	500 00
Sept. 19, 1914	1	100 00	70 00	-	170 00	Knox T. & T. Co. stock,	2	-	200 00
Sept. 25, 1914	3	300 00	10 00	-	310 00	Knox T. & T. Co. stock,	4	-	400 00
Sept. 28, 1914	8	800 00	-	-	800 00	Knox T. & T. Co. stock,	-	10	1,000 00
Oct. 13, 1914	14	1,400 00	990 00	50 00	2,340 00	Knox T. & T. Co. stock,	9	-	900 00
TOTAL,	79	\$7,900 00	\$1,180 00	\$450 00	\$8,630 00		81	10	\$9,100 00
Jan. 11, 1915	82	\$8,200 00	\$3,815 44	\$106 29	\$11,909 15	Passumpsic Tel. Co. stock,	495	-	\$12,375 00
Jan. 15, 1915	131	13,100 00	826 16	702 58	13,223 58	Passumpsic Tel. Co. stock,	579	-	14,475 00
Jan. 19, 1915	31	3,100 00	273 45	263 25	3,109 20	Passumpsic Tel. Co. stock,	139	-	3,400 00
Jan. 25, 1915	231	22,100 00	1,814 27	48 72	23,365 55	Passumpsic Tel. Co. stock,	1,025	-	25,625 00
Jan. 28, 1915	66	6,600 00	389 62	70 07	9,319 55	Passumpsic Tel. Co. stock,	299	-	7,475 00
Jan. 29, 1915	16	1,600 00	222 49	-	1,822 49	Passumpsic Tel. Co. stock,	78	-	1,950 00
Feb. 3, 1915	19	1,900 00	74 80	-	1,974 80	Passumpsic Tel. Co. stock,	86	-	2,150 00
Feb. 4, 1915	20	2,000 00	109 25	-	2,106 25	Passumpsic Tel. Co. stock,	91	-	2,275 00
Feb. 8, 1915	11	1,100 00	39 81	21 77	321 27	Passumpsic Tel. Co. stock,	51	-	1,275 00
Feb. 18, 1915	5	500 00	36 22	214 95	118 10	Passumpsic Tel. Co. stock,	16	-	400 00
Mar. 4, 1915	1	100 00	18 10	-	118 10	Passumpsic Tel. Co. stock,	5	-	125 00
Mar. 8, 1915	5	500 00	-	57 57	442 43	Passumpsic Tel. Co. stock,	20	-	500 00
TOTAL,	608	\$60,800 00	\$7,675 61	\$1,485 20	\$66,980 41		2,881	-	\$72,025 00
Apr. 20, 1915	33	\$3,300 00	\$49 70	\$7 05	\$3,342 65	Ossipee Valley Tel. & Tel. Co. stock,	144	-	\$4,850 00
Apr. 21, 1915	10	1,000 00	61 70	-	1,061 70	Ossipee Valley Tel. & Tel. Co. stock,	45	50	1,525 00
Apr. 22, 1915	1	100 00	25 70	-	125 70	Ossipee Valley Tel. & Tel. Co. stock,	2	16	175 00
Apr. 26, 1915	11	1,100 00	178 00	32 60	1,245 40	Ossipee Valley Tel. & Tel. Co. stock,	54	16	1,750 00
May 6, 1915	2	200 00	99 24	-	299 24	Ossipee Valley Tel. & Tel. Co. stock,	12	4	400 00
May 7, 1915	4	400 00	-	-	417 10	Ossipee Valley Tel. & Tel. Co. stock,	18	6	600 00
May 15, 1915	11	1,100 00	19 87	-	1,119 87	Ossipee Valley Tel. & Tel. Co. stock,	48	17	1,625 00
TOTAL,	72	\$7,200 00	\$451 31	\$39 65	\$7,611 66		326	111	\$10,925 00
GRAND TOTAL,	759	\$75,900 00	\$9,306 92	\$1,974 85	\$83,232 07				\$92,050 00

NOTE.—In the cash adjustment for exchange of New England Company for Passumpsic Company stock are included accumulated dividends and interest on the Passumpsic Telephone Company stock, which the New England Company had agreed to pay if the Passumpsic Company failed to do so.

*Securities purchased.*

Aroostook Tel. & Tel. Co., 100 shares, . . . . .	\$1,000 00	
Eastern Tel. & Tel. Co., . . . . .	2 50	
Maine Tel. & Tel. Co., 8,300 shares, . . . . .	73,955 00	
The Mascoma Valley Tel. Co., 331 shares, . . . . .	10,856 50	
Moosehead Tel. & Tel. Co., 4,838 shares, . . . . .	120,950 00	
Knox Tel. & Tel. Co., 141 shares, . . . . .	14,158 25	
Meredith Tel. Co., 5 shares, . . . . .	125 00	
Ossipee Valley Tel. & Tel. Co., 462 shares, . . . . .	8,163 18	
Passumpsic Tel. Co., 3,084 shares, . . . . .	72,137 62	
Waldo Tel. Co., 3 shares, . . . . .	30 00	
White Mtn. Tel. & Tel. Co., 10 shares, . . . . .	160 00	
Winnetoesaukee Tel. Co., 1 share, . . . . .	25 00	
Swan Island Tel. Co., acquired upon consolidation of the Knox Tel. & Tel. Co., with N. E. T. & T. Co., . . . . .	1 00	
	<hr/>	\$301,564 05
Increase in value of the following securities repre- senting the difference between book values and par values:		
Eastern Tel. & Tel. Co., . . . . .	\$202 50	
Knox Tel. & Tel. Co., . . . . .	67,213 75	
Waldo Tel. Co., . . . . .	23,239 00	
	<hr/>	90,655 25
Total increase, . . . . .		\$392,219 30
Written down because of estimated loss in value:		
Fall River Automatic Tel. Co., . . . . .	\$15,000 00	
Mass. Telephone Co., . . . . .	20,000 00	
Puritan Telephone Co., . . . . .	2,640 00	
	<hr/>	\$37,640 00
Cancelled in connection with receipt of payments constituting final dis- tribution of assets:		
Eastern Tel. & Tel. Co., . . . . .	\$118,000	
Knox Tel. & Tel. Co., . . . . .	230,000	
Meredith Tel. Co., . . . . .	1,000	
Puritan Tel. Co., . . . . .	5,000	
Waldo Tel. Co., . . . . .	97,900	
	<hr/>	451,900 00
Exchange of eighty-three \$1,000 5 per cent gold coupons: notes par value, \$83,000 of the Maine Tel. & Tel. Co., owned by this com- pany for preferred stock of that company, book value, . . . . .	73,730 00	
	<hr/>	563,270 00
REDUCTION IN VALUE DURING YEAR, . . . . .		\$171,050 70

*Securities of Respondent reacquired after Actual Issue and cancelled.*

SERIES.	Date reacquired.	Amount.	Premium.
6th, 1895, <sup>1</sup>	Apr. 1, 1915	\$429,000	-
7th, 1896,	Apr. 1, 1915	27,000	\$364 60
TOTAL,		\$456,000	\$364 60

<sup>1</sup> The series of 1895 matured on April 1, 1915; bonds remaining unpaid on April 30, 1915, were transferred to matured funded debt unpaid.

## EMPLOYEES AND THEIR SALARIES.

OCCUPATION.	Number of Employees June 30.	WEEKLY COMPENSATION.	
		Amount.	Average Amount.
General officers, . . . . .	22	\$2,176 75	\$98 94
General staff assistants, . . . . .	16	1,214 21	75 89
Attorneys, . . . . .	2	73 15	36 53
Accountants, . . . . .	67	1,678 69	25 06
Engineers, . . . . .	126	4,037 44	32 04
Main operating department heads, . . . . .	3	473 08	157 69
Assistants to main operating department heads, . . . . .	220	8,389 74	38 14
Managers and assistant managers, . . . . .	85	2,075 30	24 42
Collectors and canvassers, . . . . .	174	3,660 68	21 04
Cashiers, tellers, paymasters, etc., . . . . .	111	1,629 46	14 68
Operators, . . . . .	6,922	68,663 21	9 92
Foremen, . . . . .	400	9,730 42	24 33
Right of way agents, . . . . .	33	738 30	22 37
Inspectors, . . . . .	51	1,135 50	22 26.
Inside plant forces, . . . . .	1,098	22,181 26	20 20
Outside plant forces, . . . . .	1,470	25,182 28	17 13
Doctors, matrons, nurses, etc., . . . . .	35	429 24	12 26
Clerks, including storekeepers, stockkeepers and students, . . . . .	1,325	18,505 44	13 97
Stenographers, . . . . .	132	1,771 18	13 42
Draftsmen, . . . . .	47	766 46	16 31
Messengers, . . . . .	77	440 84	5 73
Artisans, . . . . .	127	2,135 30	16 81
Unskilled workers, . . . . .	581	6,913 91	11 90
TOTAL, . . . . .	13,124	\$184,001 84	\$14 02

## ACCIDENTS TO PERSONS.

KILLED AND INJURED:	FROM CAUSES BEYOND THEIR OWN CONTROL.		FROM THEIR OWN MISCONDUCT OR CARELESSNESS.		TOTAL.	
	Killed.	Injured.	Killed.	Injured.	Killed.	Injured.
Employees, . . . . .	-	165	2	263	2	428
Other persons, . . . . .	1	63	1	67	2	130
TOTAL, . . . . .	1	228	3	330	4	558

## PUBLIC SERVICE COMMISSION, ORDER 158.

Under date of December 2, 1913, it was

“ORDERED, That the requirements for the annual returns be amended so as hereafter to require every company subject to the jurisdiction of the Commission to make returns of all salaries or other compensation paid to officers or employees in excess of six thousand dollars (\$6,000) per year, with the names and titles of such officers or employees.”

NAME.	Title.	Amount.
Thomas Sherwin, . . . .	Chairman Board of Directors, . . . .	\$6,000 <sup>1</sup>
Philip L. Spalding, . . . .	President, . . . .	21,000 <sup>2</sup>
Edward K. Hall, . . . .	Vice-President, . . . .	15,000 <sup>2</sup>
Francis A. Houston, . . . .	Vice-President and Treasurer, . . . .	12,000
Matt B. Jones, . . . .	Counsel, . . . .	9,600
Edmund W. Longley, . . . .	General Auditor, . . . .	9,000
William R. Driver, Jr., . . . .	General Manager, . . . .	12,000
George K. Manson, . . . .	Chief Engineer, . . . .	7,800
George H. Dresser, . . . .	General Supt. of Plant, . . . .	9,000
Benjamin J. Bowen, . . . .	General Supt. of Traffic, . . . .	6,550
Lambert N. Whitney, . . . .	General Commercial Supt., . . . .	8,800
Jasper N. Keller, <sup>3</sup> . . . .	— . . . .	7,200
John Balch, . . . .	Assistant Treasurer, . . . .	7,500
Irving O. Wright, . . . .	Asst. Gen. Supt. of Plant, . . . .	6,400
Fred W. Story, . . . .	Supt. in charge of connecting company relations, . . . .	6,000 <sup>4</sup>
Edward A. Wilkie, . . . .	— . . . .	6,000

<sup>1</sup> Compensation received six months prior to his decease Dec. 19, 1914.

<sup>2</sup> Further compensation is received of \$20 for each meeting attended of the Board of Directors and Executive Committee.

<sup>3</sup> Mr. Keller has no official title. He was formerly President of the company, but retired from that office and regular routine work on Nov. 1, 1912. He is retained in the employ of this company in an advisory capacity.

<sup>4</sup> Mr. Story acts as superintendent in charge of connecting company relations. In addition to his salary from the New England Telephone and Telegraph Company he is also paid a salary of \$500 each from two subsidiary companies, one of which is located in the State of Maine, and the other in the State of New Hampshire. None of the other officers of the foregoing list receive any part of their salary from subsidiary companies.

STATIONS (PLANT MILEAGE).

TERRITORIAL DIVISIONS.	Number of Subscribers on Single Lines.	Number of Subscribers on Two-Party Lines.	Number of Subscribers over Two Party.	Total Number of Subscribers.	Number of Main Stations, including Private Branch Stations.	Main Stations, not including P. B. X. Trunk Lines.	P. B. X. Trunk Lines.	Total Main Stations and P. B. X. Trunk Lines.	Extra Stations, not including P. B. X. Stations.	P. B. X. Stations.
Maine, State of Maine Div.,	7,848	11,546	23,694	43,088	44,760	41,237	386	41,623	4,312	3,523
Massachusetts, Metropolitan Div.,	46,785	61,952	28,507	137,244	164,471	122,227	8,476	130,703	18,173	42,244
Massachusetts, Eastern Mass. Div.,	24,948	32,569	27,696	85,213	87,797	80,208	1,115	81,323	10,659	9,589
Massachusetts, Western Div.,	19,930	23,535	27,960	71,425	78,338	67,753	1,294	68,987	9,354	10,585
New Hampshire, State of N. H. Dist.,	5,026	10,148	11,465	26,639	27,202	25,679	142	25,821	2,706	1,523
Vermont, State of Vt. Dist.,	1,900	4,101	4,745	10,747	11,144	10,405	70	10,475	1,223	739
Rhode Island, portion of Eastern Mass. Div.,	57	140	281	488	463	463	-	463	28	-
TOTAL,	106,504	143,991	124,349	374,844	410,175	347,972	11,423	359,395	46,455	68,203

STATIONS (PLANT MILEAGE) -- Concluded.

TERRITORIAL DIVISIONS.	Number of Pay Stations.	UNDERGROUND SYSTEM.			SUBMARINE SYSTEM.		OVERHEAD SYSTEM.			
		Conduits (Feet).	Duct (Feet).	Cable (Feet).	Wire (Miles).	Cable (Feet).	Wire (Miles).	Pole Line (Miles).	Iron Wire (Miles).	Copper Wire (Miles).
Maine, State of Maine Div.,	1,465	300,041	1,524,508	791,357	44,995	165,835	879	5,009.5	24,657	50,818
Massachusetts, Metropolitan Div.,	6,541	1,886,573	11,680,072	6,017,360	438,540	31,276	885	1,288.8	1,375	87,240
Massachusetts, Eastern Mass. Div.,	3,890	1,279,223	6,113,175	2,921,449	159,005	38,272	689	4,136.1	19,735	107,894
Massachusetts, Western Div.,	2,438	905,426	4,187,656	2,246,922	135,365	-	-	4,255.7	21,232	64,500
New Hampshire, State of N. H. Dist.,	818	108,887	517,103	310,706	19,357	4,300	76	3,566.8	13,481	36,776
Vermont, State of Vt. Dist.,	272	41,565	191,541	111,135	5,620	435	1	1,705.5	6,229	14,645
Rhode Island, portion of Eastern Mass. Div.,	25	-	200	99	6	3,021	6	63.7	472	1,050
TOTAL,	15,449	4,521,715	24,214,255	12,399,028	802,898	243,139	2,536	19,976.1	87,181	362,923

## SIGNATURES AND OATH TO RETURN.

We hereby certify that the statements contained in the foregoing return are full, just and true.

MOSES G. PARKER,  
HENRY S. HYDE,  
W. CAMERON FORBES,  
PHILIP L. SPALDING,  
UNION N. BETHELL,  
BERNARD W. TRAFFORD,  
FRANCIS H. DEWEY,  
GEORGE D. MILNE,

*Directors.*

FRANCIS A. HOUSTON,

*Treasurer.*

EDMUND W. LONGLEY,

*Chief Accounting Officer.*

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THE COMMONWEALTH OF MASSACHUSETTS.

SUFFOLK, ss. SEPT. 20, 1915. Then personally appeared the above-named Francis A. Houston, treasurer, and Edmund W. Longley, general auditor, and severally made oath that the foregoing certificate by them subscribed is, to the best of their knowledge and belief, true.

Before me,

JOHN F. TIGHE,

*Justice of the Peace.*